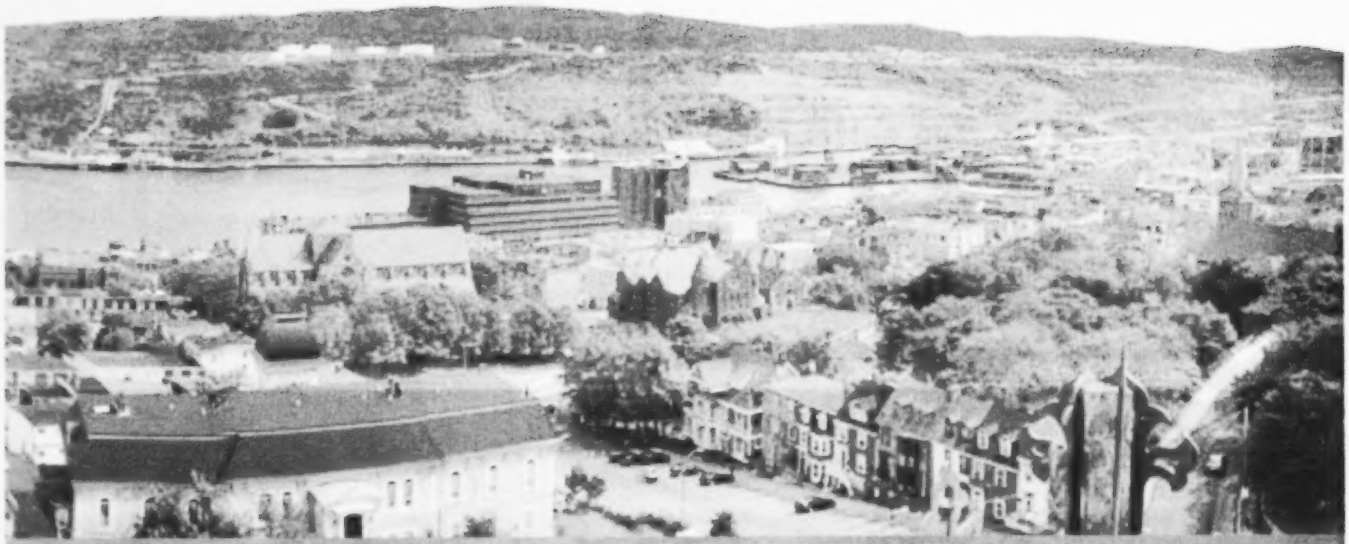
Annual Report 2006



ST. JOHN'S

2008-05774/

St. John's at a Glance

Economic Indicators St. John's Metro 2006

GDP Growth	1.2%
Labour Participation Rate	67.1%
Unemployment Rate	8.1%
Retail Trade	$2.6 billion
Personal Income	$5.96 billion
Housing Starts	1,275

Economic Growth (forecast 2007)

Department of Finance forecasts 9.4% ($7.84 B) GDP growth for 2007—St. John's should be among the top metropolitan areas in Canada in terms of economic growth.

Demographics City of St. John's

Population	100,646 (2006 Census)
Average age (median 2006):	38.4

Defining Characteristics

Average daily maximum temperature	January: -0.9°; July 20.3°
Area	431.75 square kilometres
Hours of Sunshine per year	1,497
Elevation	140.50 m
Green Space	112 kilometres of trails, 3,060 hectares of open space, 40 parks

Source: Statistics Canada, CMHC, Department of Finance, Gov't of Newfoundland and Labrador

A Cultural Capital

The City of St. John's recognizes that art and culture play vital roles in enhancing quality of life, and are important factors in fostering economic competitiveness, civic identity, pride, and social cohesion.

Over the past couple of years, St. John's City Council has made a significant investment in art and culture so it was no surprise that in 2006 St. John's was awarded a Cultural Capital of Canada designation. The $500,000 award provided an opportunity for the City to promote and celebrate the abundance of its cultural riches.

Throughout the year, the City continued to build on its partnerships to support art and culture in St. John's. The City would especially like to thank the funders and partners who made the Cultural Capital year such a success.

CAPITALE CULTURELLE DU CANADA
CULTURAL CAPITAL OF CANADA

From festivals and concerts to artwork and anniversaries, 2006 was a banner year for arts, culture, and heritage industries in St. John's.

Benevolent Irish Society plaque unveiling
Craft pavilion at the Newfoundland and Labrador Folk Festival
Lunchtime Outdoor Concert Series

Message from the Mayor

On behalf of City Council, I am pleased to present the City of St. John's 2006 Annual Report outlining many of the accomplishments we have achieved in the past year. The publication of this report is part of our ongoing efforts to keep citizens informed about public service delivery.

2006 was an exciting year as St. John's marked its designation by the Department of Canadian Heritage as a Cultural Capital of Canada. The $500,000 grant along with contributions from the City and the Government of Newfoundland and Labrador, enabled us to funnel approximately $800,000 into an array of exciting projects including festivals, concerts, multicultural programming, and anniversary celebrations.

The economy of the St. John's metro area continued to expand, with economic growth of approximately 1.2%. Employment increased by 3.4%, outpacing national employment growth by more than a full percentage point. The City recorded more than $242 million in building permits, an increase of 11% over 2005.

The City administered its annual operating and capital budget of nearly $172 million in 2006 and continued its pay-as-you-go policy for capital works financing. In 1990, the City spent 21 cents of every dollar on debt financing. In 2006, less than 13 cents of every dollar was paid towards debt servicing.

The City completed year two of a cost-shared capital works program with the provincial government that saw over $20 million invested into streets, bridges, water and sewer infrastructure. Work continued on the Harbour Clean-Up Project and the Windsor Lake water treatment plant.

I hope the City of St John's Annual Report will be both informative and useful. It reflects the commitment to service excellence that our 1,100 employees strive for on a daily basis. We are working hard to make St. John's the best that it can be.

Andy Wells

Mayor

Working to Serve you Better

The City of St. John's is committed to ensuring that citizens and businesses have easy access to services and programs.

In 2006, St. John's was the first city in Atlantic Canada to introduce a 3–1–1 service number. Citizens can dial the three digit number 3–1–1 to gain quick access to citizen service representatives. In addition, enhancements were made to the City's website including a service interruption feature listing details of any upcoming street closures and notification of service interruptions such as water main breaks.

During 2006 the Access St. John's Service Centre experienced a high level of activity. The Centre handled over 206,500 citizen requests as follows:

Calls Answered	133,552
Electronic Entries Processed	66,094
Front Counter Activity	7,000

Did you know?

- 450 citizens registered for e-mail notification of downtown snow removal, an increase of 23% over 2005
- There were over 1.85 million visits to the City's website in 2006
- The City contributed over $400,000 in grants to qualifying non-profit groups and organizations who contribute to the general well-being of citizens in St. John's
- The Department of Planning opened 385 new development files in 2006
- The City of St. John's held six public meetings, five public hearings and one information session to deal with rezoning applications for new commercial and residential developments in 2006.

Workshop on Vandalism

As a result of several high-profile cases of vandalism in St. John's, City Council organized a public workshop on the topic. A steering committee was formed comprised of city staff, the Royal Newfoundland Constabulary, correctional and justice services staff, and a representative of the St. John's Crime Prevention committee. The workshop was facilitated by Michael Clair of Memorial's Leslie Harris Centre of Regional Policy and Development and featured six presentations delivered during the morning session and afternoon break-out sessions. Approximately 80 people attended and according to the evaluation forms submitted by participants, the event was an unqualified success.

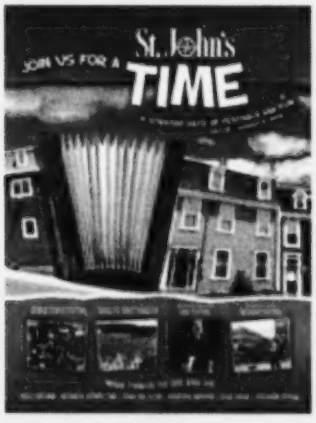
Preserving our Built Heritage

Bascilia of St. John archway

Preservation of the city's built heritage, heritage areas and designated buildings, has been recognized by City Council as making a great contribution to the culture and beauty of St. John's.

In recognition of the importance of heritage to St. John's, the City created the position of Heritage Officer. This Officer works closely with applicants on building and renovation projects located in heritage areas in an effort to streamline processes and make heritage restoration easier for residents. As well, the Officer compiles a database of successful heritage restoration projects and works closely with the Heritage Advisory Committee.

The Heritage Advisory Committee is chaired by Councillor Duff and is comprised of seven volunteers and four city staff. In 2006 the Committee carried out an assessment of "cultural features and landscapes" for an initial list of sites that could be considered for heritage designation. The first location/feature officially designated by City Council was the Basilica of St. John archway. In addition, City Council has supported the establishment of an Ecclesiastical District comprised of most of the historic church buildings located in the downtown central core.

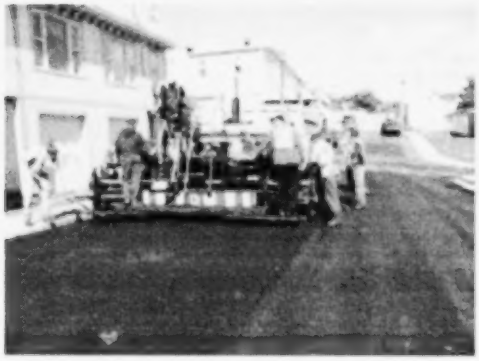


St. John's Time

The City of St. John's developed a festival marketing concept, ***St. John's Time*** to promote four festivals under one brand in 2006: George Street, the Royal St. John's Regatta, the Aliant Downtown Buskers Festival and the Newfoundland and Labrador Folk Festival. Each festival retains their own identity, but visitors are presented with a unified approach to vacation planning. The marketing campaign is supported by a website: www.stjohnstime.ca and was a project of the St. John's Cultural Capital Year supported by the Department of Canadian Heritage.

The St. John's Time advertising concept received a gold award for best single magazine display ad by the International Festivals and Events Association (IFEA). The annual competition drew 1,380 entries from among the world's top festivals and events.

Building Sound Municipal Infrastructure



The City of St. John's builds, maintains, and operates the City's infrastructure in a strategic and fiscally sustainable way. In 2006, the City invested over $20 million in streets, bridges, water and sewer infrastructure. These investments were funded through internal revenues and a 50/50 cost-sharing agreement with the Government of Newfoundland and Labrador.

Investment in city streets was made in the amount of $3.1 million. In total, 59 streets were rehabilitated and traffic signals were upgraded at 9 intersections. In addition, Airport Heights Drive was reconstructed to an urban standard at a cost of $3.6 million.

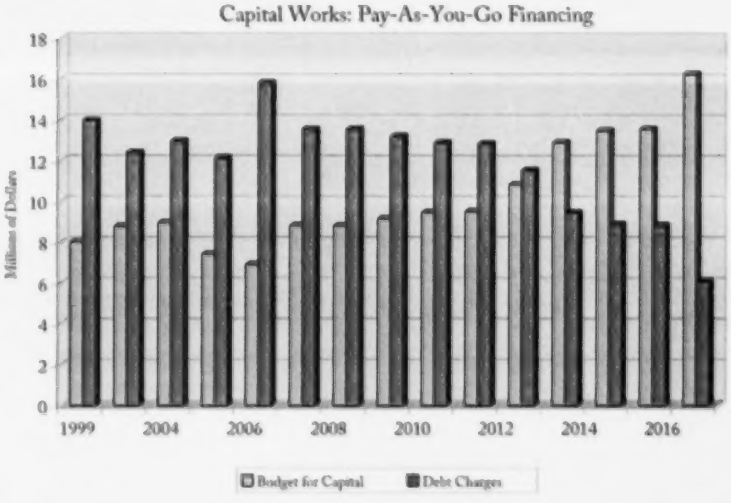
Other Areas Seeing Infrastructure Improvements in 2006 Included:

- Goldstone Street extension to Team Gushue Highway
- Old Pennywell Road—water and sewer extension
- The Boulevard—watermain replacement
- Bowring Park Bridge—upgrading
- Valleyview Road Bridge—upgrading
- Lakeview Drive—new watermain

New contracts were tendered in 2006 for the harbour clean-up project, the largest single capital project ever undertaken by the City and its partners. Over $18.3 million was spent on the project with construction starting on the Riverhead Waste Water Treatment Plant and harbour interceptor sewer, which will circle the harbour and deliver wastewater to the plant.

Capital Works:Pay-as-You-Go Financing

The City of St. John's has adopted a "pay-as-you-go" approach to capital works financing, borrowing for capital projects only when at least 50 per cent is cost shared by other levels of government or other community groups approved by Council. In 2006, the City's capital budget from revenue was $6.90 million with debt charges of $15.8 million.



Cultivating the Urban Forest

To improve the management of public trees in St. John's the City embarked on a long-term management plan to cultivate a diverse, attractive, and sustainable urban forest. Environmental and Design Management Ltd. was selected to undertake an urban forest management plan. The project consisted of three key components:

- consultation with the public and stakeholders
- completion of an inventory of public trees
- preparation of a five-year operational plan and a 20-year management plan.

Seventy eight per cent more trees were inventoried than anticipated for a final count of 53,335 public trees. This inventory did not account for trees in a natural state including those in Pippy Park and in undeveloped land in watershed areas. Nonetheless, the inventory indicated the overall vitality of the urban forest in St. John's.

The St. John's Urban Forest Management Master Plan should ensure the development of an efficient and vibrant urban environment in the context of healthy natural open spaces.

Streets of Gold

In recognition of their 2006 Olympic men's curling gold medal in Turin, Italy, the City of St. John's named streets in honour of the members of the Brad Gushue curling team. During a ceremony at City Hall in front of family, friends and fans, seven street signs were unveiled for a new phase of the Southlands subdivision. The streets were named Gold Medal Drive, Brad Gushue Crescent, Mark Nicholas Place, Russ Howard Street, Jamie Korab Street, Mike Adam Place, and Toby McDonald Street.

Regional Fire Services

Fire at Strickland's Auto Salvage

The St. John's Regional Fire Department (SJRFD) is responsible for providing the St. John's metropolitan area with fire and emergency protection. SJRFD protects property and residents through extensive inspection, prevention, and enforcement programs. SJRFD responds to emergencies involving the rescue of persons, incidents of fire, emergency medical incidents, and unplanned releases of hazardous materials. In addition, SJRFD provides twenty-four hour emergency response service (911) for the Northeast Avalon Peninsula. Upon request the SJRFD provides emergency backup to Eastern Health. The SJRFD also had service contracts with four of the six outlying jurisdictions: Torbay, Logy Bay-Middle Cove-Outer Cove, Conception Bay South and Witless Bay.

In 2006, the 164 full-time and 22 recruit firefighters responded to 4,385 emergencies and alarms. These services were provided from 7 fire stations, 6 of which are staffed by paid full-time firefighters 24 hours a day and 1 (Goulds) operated by paid full-time firefighters 8 hours/day (Monday to Friday).

Up for the Challenge

Several St. John's firefighters were recognized at firefighter challenges throughout the year. St. John's Deputy Fire Chief Jack Hickey set a world record in Las Vegas at the Scott Firefighter Combat Challenge world championships in the over 50 category. The competition is a culmination of a season full of hardwork, dedication, and rigorous training. At the national level Deputy Chief Hickey won two Canadian titles. In addition, the team from the St. John's Regional Fire Department finished with a silver medal in the men's open division at the National Combat Challenge Competition. In addition to Hickey, members of the team were: Gerald Murrin, Jason Wood, Sean McCarthy, and Chris Dunphy. Dunphy was also named Rookie of the Year.

Did You Know

- the *Learn not to Burn* program was delivered 56 times
- 43 training lectures on fire safety were conducted
- there are 3,210 fire hydrants in St. Johns?
- 63 fire drills were conducted
- 1,904 inspections were performed

Public Works Service Delivery

The City of St. John's is committed to optimizing its resources of employees, equipment, and materials to deliver municipal services economically and efficiently. In 2006 employees of the Department of Public Works & Parks:

- responded to 23,059 service requests, a decrease of 0.37% from 2005
- maintained 1,336 lane-kilometres of roads, traffic signs, and lights
- cleared city streets of snow and ice (workers spread 20,155 tonnes of salt and 1,141 tonnes of sand to control street icing)
- attended to 532 kilometres of water mains and 777 kilometres of sanitary and storm sewer mains
- cleared 1,105 sewer lateral blockages, completed 95 sewer laterals and 122 water lateral excavations
- repaired 79 water main breaks, flushed 119 blocked sewer mains, and repaired 7 main sewers
- collected 29,732 tonnes of garbage from 36,635 units
- maintained 39 parks, 3,060 hectares of open space, 92 playgrounds, 46 sports fields, and 31 basketball and tennis facilities
- managed 112 kilometres of walking trails and 53,000 mature trees.

Excavation for Riverhead Wastewater Treatment Facility

Summary of Service Evaluation Results

Item	2006			
	Jan-Mar	Apr-Jun	Jul-Sep	Oct-Dec
Switchboard Operator:				
Promptness	2.9	2.8	2.7	2.9
Attitude	2.8	2.9	2.7	2.9
Understanding of Problem	2.8	2.8	2.6	2.9
On-site Supervisor:				
Attitude	2.9	2.8	2.9	2.9
Kept Informed of Progress	2.9	2.9	2.9	2.9
Work Crew:				
Attitude	2.9	2.9	3.0	2.9
Efficiency	2.9	2.9	2.9	2.9
General:				
Work Completed in a Timely Manner	2.8	2.8	2.7	2.9
Overall Rating of Service	2.9	2.8	2.7	2.9

(Maximum rating = 3.0)
Data is based on 136 respondents (47.9%) who received a direct service.

Bowring Park Master Plan

Officially opened on July 15th, 1914, Bowring Park has provided a genuine escape from daily concerns for the citizens of St. John's for over ninety years. The Park has seen an increase in s[illegible]e and in use. In 2006 the City of St. John's, in cooperation with the Bowring Park Foundation, initiated a master planning exercise to develop a clear plan for the future of the Park. The Bowring Park Master Plan proposes the rehabilitation of the original park landscape and the extension of the original design throughout the park. The plan recommends the rejuvenation of the landscape which has traditionally provided much of the beauty of the park along with the sensitive integration of facilities and recreation. In 2006, construction started on a new vehicle-pedestrian bridge at the east entrance to the park at a cost of $750,000 and commenced planning for the first phase of the Plan—the midstream redevelopment.

A Healthy Active Community

The City of St. John's offers quality recreation programs and services for its citizens in a caring and safe environment which embraces the diversity, uniqueness, strengths, and abilities of all participants.

Aliant Winterlude Family Fun Day

Highlights

- The Community Development Division worked with approximately 177 organizations on 332 initiatives
- Approximately, 1,000 people attended the Festival of Music and Lights in Bowring Park, an annual event in celebration of holiday lights and sound
- Over 4,000 participants and 98 volunteers took part in the 2006 Aliant Winterlude Family Fun Day in Bowring Park
- Participation in the City's racquetball leagues increased from 122 participants in 2005 to 200 participants in 2006
- In 2006 the combined total of youth playing soccer was 2,869
- 1,200 kindergarten to grade six students and over 75 teachers and city staff participated in the Active Schools St. John's project.

HIGH FIVE® Accreditation: A Smart Investment

The City of St. John's has been instrumental in bringing the High Five® quality assurance program to the province. The High Five® quality assurance process is a nationally recognized program that establishes a benchmark for excellence in children's recreation and sport programming. The City of St. John's has integrated the High Five® principles throughout its policies and procedures, hiring, training, and evaluation processes. The City takes pride in knowing that the approach to service delivery is based on sound research and proven industry standards.

Youth Art Show

In addition to offering youth programming for physical activity, the Department of Recreation offers a variety of programs for general interest and leisure, including several in the arts sector. The annual youth art show was held in the Great Hall, City Hall during Youth Week. Youth aged 12–18 years were invited to submit pieces of art utilizing any visual medium. This exhibit included 88 pieces of submitted work and entries were received from a variety of schools and community agencies in St. John's. Approximately 100 people attended the opening event and the art work was displayed for a two week period for public viewing.

Artist: Kim Sparkes

Building Economic Prosperity

The City of St. John's aims to create an environment that encourages economic and business development.

The economy of the St. John's metro area continued to expand in 2006. Real GDP grew by 1.25% to $7.2 billion; employment increased by 3.4%, outpacing national employment growth by more than a full percentage point; and the unemployment rate declined 0.8 percentage points to 8.1%.

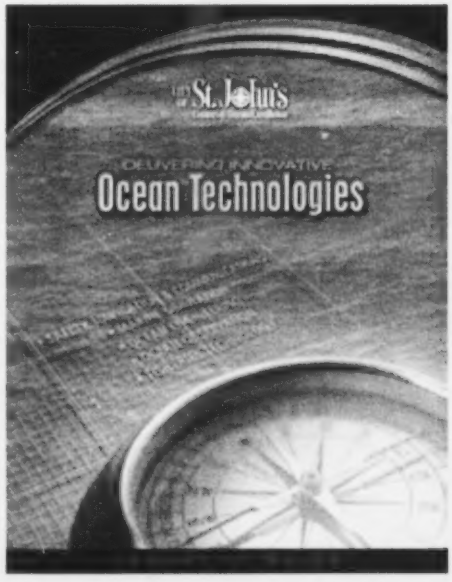
In 2006, the City approved 155 new businesses, bringing the total number of business occupancies to 3,585. In addition, the City recorded more than $242 million in building permits, an increase of 11% over 2005. Some of the major construction projects undertaken in St. John's included:

Major Construction Projects Undertaken in St. John's ≥ 2	$(millions)
Convergys, Village Mall	2.0
Wiseman Centre, 714 Water St.	2.2
City Depot, 216 Blackmarsh Road	2.5
Sobey's, Torbay Rd.	3.3
Hillgate Condos, St. Joseph's Lane	3.3
Mckee's Grove Condos, 47 Margaret's Pl.	3.5
Loblaw's, 20 Lake Ave.	13.9
Water treatment, 209 Southside Rd.	62.0

Building an Ocean Technology Capital

The long maritime history of St. John's together with its world-class research and development community and innovative private sector has placed the city at the forefront of Canada's ocean technology industry.

The City of St. John's works closely with a variety of partners to establish St. John's as an international location of choice for ocean technology. In 2006, the City developed and published an industry resource guide, ***Delivering Innovative Ocean Technologies***, to promote local companies and facilities in regional, national and international markets. City Council also officially proclaimed a full week in October as Ocean Industries Week to recognize the significance of ocean-related industries to the economic future of St. John's.



City of Legends

St. John's abounds with spectacular ocean views, scenery, wonderful urban parks, charming streetscapes and significant historical sites. Visitors quickly discover why St. John's calls itself 'The City of Legends'.

In 2006, St. John's hosted a record 383,493 out of province visitors, up 6.9% from 2005. In total there were 1,232,493 visitors who spent over $312 million throughout the local economy.

St. John's International Airport Visitor Information Centre

Highlights

- Tourism staff serviced 12,946 visitors at the St. John's Visitor Information Centre at 348 Water Street, an increase of 5.9% over 2005
- St. John's hoteliers sold 489,714 rooms in 2006, a 4.7% increase over the previous year
- The cruise industry contributed over $2 million to the local economy, with a record 16,483 cruise passengers visiting the port of St. John's in 2006, up 20.5%
- A record 1,243,002 passengers boarded or deplaned at the St. John's International Airport, up 5.8% over the previous year.

New visitor Information Centre at St. John's International Airport

The City of St. John's, in partnership with the provincial government and the St. John's International Airport Authority, launched a new visitor information centre at the St. John's International Airport. The state-of-the-art-facility, strategically located directly across from the arrivals area, is now the first point of welcome for visitors. The centre has a nautical theme and is shaped like a ship. The centre offers comprehensive services to tourists and travelers requiring information about the province, city and airport.

New Multipurpose Facility at St. John's International Airport

In addition, the City has contributed $1 million towards the construction of a new multi-purpose facility at the St. John's International Airport which will increase the capability of the Airport to accommodate more and larger military aircraft.

Welcome Signs for Downtown

Since 2004 the City has coordinated a welcome sign program for visiting conferences, cruise ships, and special events. A partnership with the Downtown Development Commission, the signs are a familiar sight in storefront windows throughout the downtown area. Aside from making visitors feel welcome, one of the most striking features of the signs is the prominent display of local art work. Each year, artwork is selected from the City's own collection, acquired through its annual Art Procurement Program. The 2006 sign, featuring an acrylic on canvas entitled *Yellow Pansies* by artist Brenda Millan, was featured on 20,000 signs along with the names of 28 conferences, 19 cruise ships and nine special events.

Access to the Arts

In 2006, St. John's was designated a Cultural Capital of Canada by the Department of Canadian Heritage. With this designation, the City received $500,000 towards an array of events and celebrations totaling $800,000. Working with seven partners the projects undertaken included:

Launch of *St. John's Time*

- marketing strategy for some of the city's summer festivals
- new cultural tourism products and services
- doubling of art procurement budget for one year and a catalogue of selected pieces of the collection
- mural depicting the history of St. John's harbour
- Poet Laureate for the City of St. John's
- celebration of the 200th anniversary of the Benevolent Irish Society
- a multitude of events to celebrate our diverse cultures.

City as Canvas Program

The City of St. John's commissions murals on a regular basis to celebrate the City's cultural heritage as well as our contemporary artists. In 2006, artists Derek Holmes and April Norman, guided by a design team of cultural and heritage professionals, created a stunning mural on a Duckworth Street wall. The theme for the mural was "The History of the Port of St. John's" and features daily life on Water Street and the boats and workers of the harbour.

Mural on Duckworth Street

In Partnership With:

L'Association communautaire franchophone de St-Jean
Benevolent Irish Society
Craft Council of Newfoundland and Labrador
Department of Tourism, Culture and Recreation
Downtown Development Commission
The Rooms
St. John's Native Friendship Centre

Access to the Arts

Poet Laureate

Ms. Agnes Walsh was named the City's inaugural Poet Laureate in 2006. She is acknowledged by the writer's community, both locally and abroad as a poet who has achieved literary excellence and who speaks passionately about the arts and the City of St. John's. Ms. Walsh's first year of four as the City's Poet Laureate was a busy one, she read at several of the Cultural Capital events, the unveiling of the Benevolent Irish Society's plaque dedicated to Patrick Morris; the opening of the First Hands Gallery at Devon House; and at several other events.

Poet Laureate Agnes Walsh

A Celebration of our Diverse Cultures

Several events were held throughout the Cultural Capital year to emphasize the culture, history, crafts and art of the province's aboriginal community. An Aboriginal youth arts gathering, organized in partnership with the St. John's Native Friendship Centre, took place in St. John's in August 2006. The 35 youth who participated displayed 56 original works of art and took part in workshops led by senior artists.

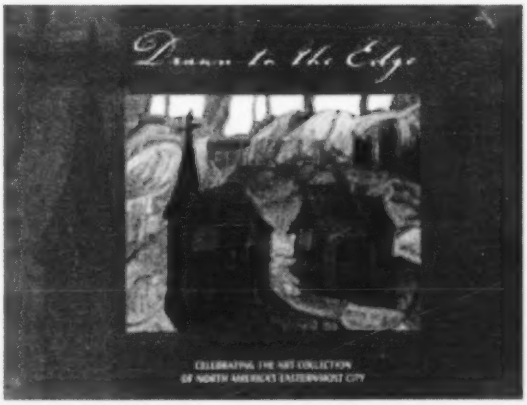
Sherri Kelly at the opening of the First Hands Gallery

In addition, the Craft Council of Newfoundland and Labrador opened a First Hands Gallery with funds made available through the Cultural Capital program and the Craft Industry Development Program. Featuring about two-dozen aboriginal artists, the First Hands Gallery, is dedicated to showcasing fine Aboriginal craft.

Art Catalogue and Art Procurement

Drawn to the Edge, Celebrating the Art Collection of North America's Easternmost City is a catalogue of the City of St. John's civic art collection. Featuring artwork by over 70 of the City's very talented local artists, the high quality book is used as the City's corporate gift. Copies of the catalogue were also made available to local libraries and archives for public viewing.

During the 2006 Cultural Capital of Canada year, the City was able to double its art procurement budget from $20,000 to $40,000. This enabled the City to add 30 pieces to its civic art collection.



Employee Development

The Department of Human Resources coordinates and maintains training and development programs for City employees in addition to providing staffing functions in support of all City departments. Key activities in 2006 include conclusion of collective agreements with CUPE 569 and CUPE 1289. In 2006 the City:

- advertised 222 job competitions, excluding summer recruitment
- hired approximately 250 summer students for recreation programming
- worked on 34 grievances
- issued 546 identification photos.

Deborah Cook

Carla Lawrence

In 2006, two employees received the Outstanding Service Award for exceptionable performance. The individuals receiving this award were nominated and seconded by a City employee and then selected by a committee of City directors. This year the award was presented to Deborah Cook, Tourism Development Coordinator and Carla Lawrence, Manager, Youth Soccer. In addition, 154 service pins were presented to City staff who had between 10, 15, 20, and more than 25 years of service.

Workplace Self Improvement Program

The City's Workplace Self Improvement Program regularly offers training initiatives to employees. The mandate of the program is to promote education programs that address areas of interest identified by employees. To date, successful programs in writing, word-processing, and GED have been attended by City employees. The most recent program success has been basic keyboarding. These programs help guarantee that employees are prepared to deliver the best possible service to the citizens of St. John's.

(l-r)(front): Carol Yates *(graduate)*,Trent Vincent *(graduate)*, Randy Mercer *(graduate)*, Terry Bennett, *(graduate)* ShirleyRyan *(facilitator)* *(l-r)(back):* Ron Ellsworth *(Councillor)*, Dianne Martin *(committee member)*, Mary Walsh *(committee member)*, Ron Collins *(graduate)*, Ron Penney *(Chief Commissioner and City Solicitor)*

Report from the Director of Finance and City Treasurer

To the Citizens of St. John's:

I am pleased to present the City of St. John's consolidated financial statements for the year ended December 31, 2006. These statements have been prepared in accordance with generally accepted accounting principles for local governments as approved by the Public Sector Accounting Board. The Consolidated Financial Statements of the City of St. John's include the accounts of the St. John's Transportation Commission, St. John's Sports & Entertainment Ltd. and the City's Non-Profit Housing division and consist of consolidated statements of Operations and Deficit, Financial Position and Cash Flows, as well as Notes to the statements. The Notes to the Consolidated Financial Statements provide additional details and supporting information on accounting policies, account balances, changes in balances, security and commitments as at December 31, 2006.

Results of Operations

In 2006, the City achieved a surplus on consolidated operations of $2,085,526, compared to a loss on operations in 2005 of $3,178,893. When non-cash accruals associated with post-retirement employee benefits are taken into account, the City experienced a deficit for the year of approximately $4,750,000. On a cash basis therefore, the City was able to operate within budget with revenues being approximately $2,154,000 over budget and expenditures being approximately $1,076,000 under budget. The accrued expenses which put the City into a deficit for the year and on an accumulated basis (See Note 15 to the Consolidated Financial Statements) relate to pension, health and insurance benefits to be supplied to retired employees in future years. In accordance with both Federal and Provincial legislation, the City's employee pension plan is funded annually by both the employer and employees, with a requirement for additional contributions by the City to fund any projected deficits. The accrued pension benefits at December 31, 2006 (See Note 10) represent the actuarially determined difference between pension benefits projected to be paid in future years and the current level of funding in the plan. The deficit balance will be dealt with by increased City payments over a time frame related to the average remaining service period of currently active employees.

The figures for employee future benefits (See Note 11) reflect the accounting requirement to record in the current year the appropriate portion of the cost of providing health and life insurance benefits to current employees following retirement. There is no requirement to fund these future costs on a current basis. The premium costs for these benefits are negotiated annually with the service providers and are budgeted for and paid from revenues in the year in which they are incurred.

Overall revenues for 2006 increased by almost twelve million dollars over 2005 with major contributions being made from property taxes, reflecting an increasing tax base for both residential and commercial properties, and from sales of goods and services. This latter increase is attributable almost entirely to increased water tax rates, which are intended to cover the cost of supplying treated water to properties in the City, as well as the costs of disposing and, eventually, treating wastewater. The construction and operation of a new water treatment plan, as well as upgrades to the Bay Bulls Big Pond plant and the ongoing Harbour Clean-Up project have all added costs to the City's operations, which are in turn recovered from the water tax.

Other Comments

The City continues to follow its Long Term Debt policy which allows the City to borrow for capital expenditures only, and then only if at least 50% of the cost of each project is paid by third parties or if there exists a dedicated revenue stream other than property taxes to cover the new debt service. This policy has allowed the City to undertake substantial capital work (See Schedule 6) that would not otherwise be feasible. Notable projects funded under these criteria include the Harbour Clean-Up, the Windsor Lake Water Treatment Plant and the numerous infrastructure upgrades constructed under a series of Multi-Year Capital Works Programs funded with the Province.

In closing, I would like to extend by appreciation to and thank all of the staff of the Finance Department for their continued professionalism and commitment to the highest standards of performance.

Robert G. Bishop, C.A.
Director of Finance and City Treasurer

Deloitte

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Independent Auditors' Report

To His Worship the Mayor and Councillors, City of St. John's

We have audited the consolidated statement of financial position of the City of St. John's as of December 31, 2006 and the consolidated statements of operations and deficit and cash flows for the year then ended. These financial statements are the responsibility of the City's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of the City as at December 31, 2006 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Deloitte & Touche LLP

Chartered Accountants

June 7, 2007

Consolidated Statement of Operations and Deficit

Year ended December 31

	2006		2005
	Actual	Budget (Unaudited)	Actual
	$	$	$
REVENUE			
Revenue—Schedule 4			
Taxation	98,229,596	96,199,540	95,697,458
Government grants	13,047,467	12,370,230	12,321,671
Sales of goods and services	29,421,454	28,671,010	23,588,413
Other revenue from own sources	7,231,594	7,083,820	6,860,467
Grants in lieu of taxes	4,110,007	3,420,000	3,488,837
Urban living non-profit housing	3,903,727	4,144,990	3,739,842
St. John's Sports & Entertainment Ltd.	9,391,551	11,463,060	8,174,968
St. John's Transportation Commission	6,074,568	5,903,490	5,600,904
	171,409,964	169,256,140	159,472,560
EXPENDITURE			
Expenditure—Schedule 5			
General government services	23,179,290	22,727,670	22,568,443
Fiscal services	24,858,084	26,171,150	21,177,643
Transportation services	23,929,149	24,776,640	22,876,980
Protective services	20,285,363	21,020,740	20,420,664
Environmental health services	18,939,799	18,785,190	16,861,332
Recreation and cultural services	13,528,472	12,207,040	11,749,903
Environmental development services	3,702,416	3,759,790	3,572,943
Other	13,812,909	11,056,340	16,997,386
Urban living non-profit housing	4,039,251	4,170,340	3,868,221
St. John's Sports & Entertainment Ltd.	10,742,488	13,581,361	10,895,890
St. John's Transportation Commission	12,307,217	12,143,530	11,662,048
	169,324,438	170,399,791	162,651,453
EXCESS OF REVENUE OVER EXPENDITURE (EXPENDITURE OVER REVENUE) BEFORE UNDERNOTED ITEM	2,085,526	(1,143,651)	(3,178,893)
Increase in employee future benefit and accrued pension benefits	6,835,651	–	6,250,947
EXCESS OF EXPENDITURE OVER REVENUE	(4,750,125)	(1,143,651)	(9,429,840)
DEFICIT, BEGINNING OF YEAR	(61,632,387)	–	(52,202,547)
DEFICIT, END OF YEAR	(66,382,512)	(1,143,651)	(61,632,387)

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

December 31

	2006	2005
ASSETS	**$**	$
CURRENT		
Cash	**25,581,073**	–
Receivables (Note 2)	**18,227,963**	16,002,438
Inventories of materials and supplies	**2,321,070**	2,372,585
Prepaid expenditures	**1,254,115**	1,307,464
Restricted cash deposits (Note 3)	**1,055,934**	715,834
	48,440,155	20,398,321
PROPERTY, PLANT AND EQUIPMENT (Note 4)	**681,005,586**	619,622,519
INVESTMENTS IN RENTAL HOUSING PROJECTS	**473,000**	494,666
UNAMORTIZED BOND DISCOUNT	**96,718**	120,199
ASSESSMENTS RECEIVABLE	**4,467,224**	1,898,528
REPLACEMENT RESERVE FUND (Note 5)	**374,130**	372,917
	734,856,813	642,907,150
LIABILITIES		
CURRENT		
Bank indebtedness	**–**	1,100,904
Payables and accruals (Note 6)	**29,839,831**	26,552,551
Current portion of deferred grants (Note 7)	**9,519,681**	2,554,548
Current portion of debenture debt (Note 8)	**4,241,231**	3,352,373
Current portion of long-term debt (Note 9)	**7,348,811**	5,440,017
	50,949,554	39,000,393
DEFERRED GRANTS (Note 7)	**58,031,689**	49,899,037
DEBENTURE DEBT (Note 8)	**105,232,918**	72,483,489
LONG-TERM DEBT (Note 9)	**37,036,860**	40,110,860
ACCRUED SEVERANCE PAY	**6,819,907**	6,732,440
ACCRUED PENSION BENEFITS (Note 10)	**10,155,956**	8,776,955
EMPLOYEE FUTURE BENEFITS (Note 11)	**49,659,898**	44,203,248
ASSESSMENT CREDITS	**4,467,224**	1,898,528
TRUST FUNDS PAYABLE	**435,531**	260,284
	322,789,537	263,365,234
CONTINGENCIES AND COMMITMENTS (Note 18)		
EQUITY		
Investment in capital assets (Note 13)	**358,643,495**	333,391,347
Contributed surplus (Note 14)	**78,090,690**	71,337,820
Reserves (Note 12)	**41,715,603**	36,445,136
Deficit (Note 15)	**(66,382,512)**	(61,632,387)
	412,067,276	379,541,916
	734,856,813	642,907,150

On behalf of the council

Mayor

Director of Finance and City Treasurer

Consolidated Statement of Cash Flows

Year ended December 31

	2006	2005
	$	$
OPERATING ACTIVITIES		
Excess of expenditure over revenue	**(4,750,125)**	(9,429,840)
Adjustments for:		
Accrued pension benefits	**1,379,001**	1,781,237
Employee future benefits	**5,456,650**	4,469,710
Accrued severance pay	**87,467**	135,075
Loss on disposal of property and equipment	**2,471,612**	2,246,652
Change in non-cash operating working capital (Note 16)	**1,166,619**	6,944,442
	5,811,224	6,147,276
FINANCING ACTIVITIES		
Increase in deferred grants	**15,097,785**	4,772,241
Proceeds from debenture debt	**60,000,000**	18,000,000
Proceeds from long-term debt	**2,598,000**	20,197,000
Repayment of		
Debenture debt	**(26,361,712)**	(15,386,366)
Long-term debt	**(3,763,207)**	(1,907,580)
Increase in equity accounts		
Reserves (Note 12)	**4,362,328**	4,986,730
Investment in capital assets (Note 13)	**26,160,287**	24,119,947
Contributed surplus (Note 14)	**6,752,870**	4,834,819
Other	**197,515**	(23,040)
Decrease in bank indebtedness	**(1,100,904)**	(3,512,469)
Increase in restricted cash deposits	**(340,100)**	(188,148)
	83,602,862	55,893,134
INVESTING ACTIVITIES		
Purchase of property and equipment (Schedule 6)	**(63,854,679)**	(62,060,719)
Investment in rental housing projects	**21,666**	20,309
	(63,833,013)	(62,040,410)
NET INCREASE IN CASH RESOURCES	**25,581,073**	–
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	**–**	–
CASH AND CASH EQUIVALENTS, END OF YEAR	**25,581,073**	–

Notes to the Consolidated Financial Statements

December 31, 2006

1. Significant Accounting Policies

The consolidated financial statements have been prepared in accordance with Canadian generally accepted accounting principles for local governments as recommended by the Public Sector Accounting Board ("PSAB") of the Canadian Institute of Chartered Accountants and reflect the following significant accounting policies:

Basis of consolidation

The consolidated financial statements include all the fund accounts of the City, the St. John's Transportation Commission and St. John's Sports & Entertainment Ltd., which are wholly-owned and operated by the City. St. John's Sports & Entertainment Ltd. has a fiscal year end of May 31, therefore these financial statements include the audited accounts of that operation for the five months ended May 31, 2006 as well as the accounts for the seven months ended December 31, 2006. Inter-fund balances have been eliminated for consolidation.

Fund accounting

The accounts of the City are maintained in accordance with fund accounting principles. This system of accounts is followed in order to segregate the various operations of the City. These funds, as represented in the financial statements, are:

Capital and loan fund
Revenue fund
Sinking fund
Urban living non-profit fund

Revenue recognition

Revenues are recognized as earned and when collection is reasonably assured. Property tax billings are prepared by the City based on the assessed values of all properties in the City. The tax rates are approved annually by Council.

Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks (net of overdrafts) and short term deposits with original maturities of three months or less. Bank borrowings are considered to be financing activities.

Inventories

Inventories of material and supplies are carried at the lower of cost and net realizable value.

Property, plant and equipment

Property and equipment are recorded at cost. Funds received through cost sharing arrangements or capital grants are treated as additions to contributed surplus or investment in capital assets.

The City does not record the value of lands and service installations by developers in subdivisions vested in the City under the City of St. John's Act.

Except for property and equipment owned by St. John's Sports & Entertainment Ltd., the City does not record depreciation, but an amount equal to annual debt repayment is charged to operations and credited to investment in capital assets.

INVESTMENTS IN RENTAL HOUSING PROJECTS
Investments in rental housing projects are recorded at cost.

BOND DISCOUNTS
Bond discounts are amortized in the revenue fund over the term of the bond issue.

ASSESSMENTS
Assessments for water and sewer installations and street improvements are recorded on an accrual basis in the capital and loan fund. Assessments, when received, are recorded as a contribution to the revenue fund.

SINKING FUNDS
Sinking funds established for the retirement of debentures are held and administered by RBC Dexia Investor Services Limited accounted for in the City's records on a cash basis.

RESERVE FOR HARBOUR CLEAN-UP
The City has established a reserve to hold funds provided for the clean-up of St. John's Harbour. Commencing in 1998, a portion of the water tax billings imposed on users is being allocated to the reserve. These funds are being used to finance the capital works undertaken to improve environmental conditions in the harbour.

RESERVE FOR LANDFILL CAPITAL IMPROVEMENTS
The City has established a reserve for landfill capital improvements to accumulate the net revenue received from users of the Robin Hood Bay landfill site. These funds are being used to finance future capital works undertaken at the landfill site.

RESERVE FOR WATER TREATMENT FACILITY
In 2002 the City established a reserve to hold funds provided for a new water treatment facility. The funds were provided by an allocation from the water tax billing imposed on users to finance the capital works undertaken to build new water treatment facilities and enhancements to existing facilities. For 2006 and future years the funds required are recovered directly from the water tax without the use of the reserve, which was eliminated at the end of 2005.

RESERVE FOR SNOW AND ICE MANAGEMENT
The City has established a snow and ice management reserve to accumulate funds to be used in years of severe winter conditions to alleviate the financial impact on the City's operations.

RESERVE FOR CIVIC CENTRE FINANCING
The City has established a Civic Centre financing reserve to accumulate its share of revenue received from the accommodations tax. The accommodation tax, which was legislated effective January 1, 1999, represents a three percent room levy on all fixed roof accommodations in the City of St. John's.

SOLID WASTE LANDFILL CLOSURE AND POST-CLOSURE COSTS
The liability for closure and post-closure care of the City's Robin Hood Bay landfill is recognized as the landfill site's capacity is used. Closure costs are included in annual operating costs as each section of the landfill site is filled and placed out of service. The present value of the estimated annual post-closure costs is being accrued over the remaining life of the landfill site.

SEVERANCE PAY

The City accounts for severance pay on the accrual basis and the amount is calculated based upon accumulated unused sick leave or on years of service. The amount is payable when the employee ceases employment with the City.

ACCRUED PENSION BENEFITS

The cost and obligations of pension benefits earned by employees and members of council are actuarially determined using the accrued benefit method prorated on service and management's best estimate of assumptions of future investment returns for funded plans, salary changes and retirement ages of employees. For the purpose of calculating the expected return on plan assets, those assets are valued at fair value.

The discount rate used for determining the benefit obligation is the expected rate of return on plan assets or the City's cost of borrowing.

Past service costs resulting from plan amendments are recognized at the date of amendment.

The excess of the net actuarial gain (loss) is amortized over the average remaining service period of active employees. The average remaining service period of the active employees covered by the employee plan is 15 years and for the mayor and councillors plan, 8 years.

EMPLOYEE FUTURE BENEFITS

The City provides post retirement benefits in the form of extended life and health coverage to employees. The cost and obligations of these benefits earned by employees are actuarially determined using the accrued benefit method prorated on service and management's best estimate of assumptions and future claim rates and costs. There is no requirement to fund these future obligations on a current basis.

USE OF ESTIMATES

In preparing the City's financial statements in conformity with Canadian generally accepted accounting principles, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and reported amounts of revenue and expenses during the year. Actual results could differ from these estimates.

2. Receivables

	2006	2005
	$	$
Taxes	**8,351,139**	7,298,196
Other governments	**4,738,314**	3,853,396
Other	**5,138,510**	4,850,846
	18,227,963	16,002,438

3. Restricted Cash Deposits

	2006	2005
	$	$
Accommodation tax	525,007	348,244
Advance payments from developers	435,531	260,283
Urban living non-profit housing		
Tenants' security deposits	95,396	107,307
	1,055,934	715,834

4. Property, Plant and Equipment

	2006	2005
	$	$
Land, buildings and permanent improvements	510,485,550	456,697,681
Equipment, vehicles and moveable plant	50,850,797	47,280,076
Fire department property	14,925,237	13,985,684
Building and equipment—Urban living non-profit housing	31,400,782	30,475,547
St. John's Transportation Commission	21,845,675	19,605,601
St. John's Sports & Entertainment Ltd.	51,497,545	51,277,930
	681,005,586	619,422,519

5. Replacement Reserve Fund

	2006	2005
	$	$
Urban living non-profit housing replacement reserve fund	374,130	372,917

The City has agreements with Canada Mortgage and Housing Corporation and Newfoundland and Labrador Housing Corporation which stipulates that cash be set aside for a replacement reserve fund.

6. Payables and Accruals

	2006	2005
	$	$
Trade	**22,362,201**	19,756,845
Deposits and prepayments	**5,458,863**	5,144,591
Accrued interest	**1,845,502**	1,543,343
Other governments	**173,265**	107,772
	29,839,831	26,552,551

7. Deferred Grants

The Province of Newfoundland and Labrador has agreed to pay grants to the City as a share of water and sewer, street paving and reconstruction, and recreational facilities programs. The grants are payable by annual instalments and have maturity dates up to December 7, 2021.

	2006	2005
	$	$
Civic Centre	**14,876,273**	15,832,509
Water and sewer projects	**51,915,387**	35,346,227
Paving	**705,726**	1,143,485
Other	**53,984**	131,364
	67,551,370	52,453,585
Less: current portion	**9,519,681**	2,554,548
	58,031,689	49,899,037

The Province's portion of cost shared loans is recorded in the accounts of the City as debt charges recoverable and deferred grants. For the next five years the amounts are as follows:

	$
2007	9,519,681
2008	4,456,353
2009	4,532,378
2010	4,526,528
2011	4,781,118

8. Debenture Debt

	2006	2005
	$	$
Debentures outstanding	**188,806,000**	130,740,000
Less: debt charges recoverable from the Province of Newfoundland and Labrador	**47,650,286**	29,966,914
Less: sinking funds available	**31,681,565**	24,937,224
	109,474,149	75,835,862
Less: current portion	**4,241,231**	3,352,373
	105,232,918	72,483,489

The annual requirements over the next five years relating to scheduled sinking funds less debt charges recoverable from the Province of Newfoundland and Labrador ("the Province") are as follows:

	Scheduled Sinking Fund Requirements	Province of Newfoundland and Labrador	Net Amount
	$	$	$
2007	5,547,500	(1,306,269)	4,241,231
2008	5,372,500	(1,306,269)	4,066,231
2009	5,222,500	(1,306,269)	3,916,231
2010	5,222,500	(1,306,269)	3,916,231
2011	5,222,500	(1,306,269)	3,916,231

9. Long-Term Debt

	2006	2005
	$	$
Long-term debt (Schedule 2)	**38,586,512**	43,384,150
Less: debt charges recoverable from the Province of Newfoundland and Labrador	**19,904,066**	22,490,866
	18,682,446	20,893,284
Mortgages—Urban living non-profit housing (Schedule 3)	**21,457,225**	22,439,593
St. John's Transportation Commission—demand loan	**4,246,000**	2,218,000
	44,385,671	45,550,877
Less: current portion	**7,348,811**	5,440,017
	37,036,860	40,110,860

Annual principal repayments over the next five years relating to retirement of long-term debt are as follows:

	Long-Term Debt	Non-Profit Housing Mortgages	St. John's Transportation Commission	Province of Newfoundland and Labrador Share	Net Amount
	$	$	$	$	$
2007	4,390,475	1,040,903	4,246,000	(2,328,567)	7,348,811
2008	4,034,490	1,088,145	–	(1,977,621)	3,145,014
2009	3,958,365	1,137,578	–	(1,901,833)	3,194,110
2010	3,796,704	1,189,308	–	(1,734,714)	3,251,298
2011	3,886,022	1,243,443	–	(1,817,980)	3,311,485

The Province's portion of cost shared loans is recorded in the accounts of the City as debt charges recoverable and as deferred grants.

Mortgages of the Urban Living Non-Profit Housing Fund are secured by specific rental properties situated in St. John's and an assignment of rental income.

10. Accrued pension Benefits

	2006	2005
	$	$
Accrued pension benefits		
City of St. John's—Employees	**(7,868,346)**	(6,736,622)
City of St. John's—Mayor and Councillors	**(2,394,600)**	(2,289,400)
St. John's Transportation Commission	**106,990**	249,067
	(10,155,956)	(8,776,955)

PENSION PLANS

The City maintains a defined benefit plan which provides pension benefits to its employees. The City also maintains a supplementary retirement arrangement for the members of Council. Both plans provide benefits based on length of service and average earnings.

The actuarial valuation of the plans were completed as at December 31, 2006.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2006

	Employees	Mayor and Councillors	2006 Total	2005 Total
	$	$	$	$
Accrued benefit obligation				
Balance, beginning of year	134,408,900	2,173,300	136,582,200	117,616,700
Current service cost	6,703,325	75,200	6,778,525	5,808,213
Interest cost	8,989,611	119,700	9,109,311	8,312,605
Benefits paid	(3,622,950)	(70,400)	(3,693,350)	(3,425,978)
Cost of plan amendments	–	–	–	1,116,300
Past services and FABA contributions	514,286	–	514,286	242,913
Actuarial loss (gain)	(4,925,550)	101,100	(4,824,450)	6,911,447
Balance, end of year	142,067,622	2,398,900	144,466,522	136,582,200
Plan assets				
Fair value, beginning of year	116,133,935	–	116,133,935	101,381,742
Return on plan assets	13,955,546	–	13,955,546	10,902,977
Benefits paid	(3,622,950)	–	(3,622,950)	(3,368,878)
City contributions to plan	4,434,324	–	4,434,324	4,145,222
Past services and FABA contributions	514,286	–	514,286	242,913
Employee contributions to plan	3,118,300	–	3,118,300	2,829,959
Fair value, end of year	134,533,441	–	134,533,441	116,133,935
Funded status—deficit	7,534,181	(2,398,900)	5,135,281	20,448,265
Unamortized amounts	334,165	4,300	338,465	(11,422,243)
Accrued benefit asset (liability)	7,868,346	(2,394,600)	5,473,746	9,026,022
Significant assumptions used				
Discount rate	6.6%	5.5%		
Expected long term rate of return on plan assets	6.6%	0.0%		
Rate of compensation increase	4.0%	3.5%		
Average remaining service period of active employees	13 years	5 years		
Net benefit expense for the year				
Current service cost	6,703,325	75,200	6,778,525	5,808,213
Interest cost	8,989,611	119,700	9,109,311	8,312,605
Amortization of gains/losses	802,901	(19,300)	783,601	573,060
Employee contributions	(3,118,300)	–	(3,118,300)	(2,829,959)
Expected return on plan assets	(7,811,490)	–	(7,811,490)	(7,231,445)
Cost of plan amendments	–	–	–	1,116,300
Net benefit expense	5,566,047	175,600	5,741,647	5,748,774

ST. JOHN'S TRANSPORTATION COMMISSION

DEFINED BENEFIT PENSION PLANS

The Commission maintains two defined benefit plans which provide pension benefits to its employees (union and non-union). The plans provide benefits based on length of service and average earnings.

Based on an actuarial valuation of the plans, completed as at December 31, 2004, the following results have been extrapolated for December 31, 2006:

	2006	2005
	$	$
Accrued benefit obligation		
Balance, beginning of year	**20,600,809**	19,621,420
Current service cost	**909,732**	901,925
Interest cost	**1,404,452**	1,284,635
Benefits cost	**(711,938)**	(630,171)
Loss due to plan amendments	**300,295**	–
Gain on benefit obligation	**–**	(589,656)
Participant contributions	**16,506**	12,656
Balance, end of year	**22,519,856**	20,600,809
Plan assets		
Fair value, beginning of year	**21,928,139**	19,736,137
Return on plan assets	**2,836,907**	2,120,044
Benefits paid	**(711,938)**	(630,171)
Employer contributions to plan	**502,928**	346,384
Employee contributions to plan	**401,520**	355,745
	24,957,556	21,928,139
Funded status—surplus	**2,437,700**	1,327,330
Unamortized amounts	**(2,330,710)**	(1,078,263)
Accrued benefit asset	**106,990**	249,067
Significant assumptions used		
Discount rate	**6.75%**	6.50%
Expected long-term rate of return on plan assets	**6.50%**	6.50%
Rate of compensation increase	**4.00%**	4.50%
Average remaining service period of active employees	**15 years**	15 years

	2006	2005
	$	$
Net benefit expense for the year		
Current service cost	909,730	901,925
Interest cost	1,404,452	1,293,635
Amortization of gains/losses	(76,091)	22,884
Liability increase due to flexible contributions	16,506	–
Recognition of net unamortized actuarial gains	(35,918)	–
Cost of plan amendments	300,295	–
Employee contributions	(401,521)	(343,088)
Expected return on plan assets	(1,472,452)	(1,285,187)
Net benefit expense	645,001	590,169

11. Employee Future Benefits

Both the City and the Transportation Commission provide post-retirement health and life benefits to their employees. Based on the actuarial valuation of the plan, completed as at December 31, 2004 and extrapolated to December 31, 2006, the following results were obtained:

	2006			2005
	City	Transportation Commission	Total	Total
	$	$	$	$
Accrued benefit obligation				
Balance, beginning of year	57,464,000	4,558,188	62,022,188	50,422,203
Current service cost	2,189,100	151,620	2,340,720	1,804,900
Interest cost	3,185,400	250,853	3,436,253	3,245,319
Estimated claims and expenses	(1,283,900)	(146,066)	(1,429,966)	(1,233,700)
Plan amendment in respect of union members	–	–	–	(613,355)
Actuarial loss on benefit obligation	17,360,700	78,129	17,438,829	8,396,820
Balance, end of year	78,915,300	4,892,724	83,808,024	62,022,187
Deficit	78,915,300	4,892,724	83,808,024	62,022,188
Unamortized amounts	(33,558,400)	(589,726)	(34,148,126)	(17,818,940)
Accrued benefit liability	45,356,900	4,302,998	49,659,898	44,203,248

	2006			2005
	City	Transportation Commission	Total	Total
Significant assumptions used				
Discount rate	5.50%	5.50%		
Average remaining service period of active employees	11 years	14 years		
	$	$	$	$
Net benefit expense for the year				
Current service cost	2,189,100	151,620	2,340,720	1,804,900
Cost of plan amendments	–	–	–	(613,355)
Recognition of unamortized losses	–	–	–	613,355
Amortization of actuarial gains/losses	1,073,100	36,543	1,109,643	653,191
Interest cost	3,185,400	250,853	3,436,253	3,245,319
Net benefit expense	6,447,600	439,016	6,886,616	5,703,410

12. Reserves

	2006	2005
	$	$
Sinking fund—reserve for retirement of debentures	31,681,565	24,937,224
Reserve for harbour clean-up	–	2,238,368
Reserve for Shoal Bay treatment plant	44,800	–
Reserve for landfill capital improvements	6,405,010	6,173,013
Urban living non-profit housing—replacement reserve	374,130	372,917
Reserve for snow and ice management	2,000,000	2,000,000
Reserve for Civic Centre financing	399,699	371,045
Reserve for capital	555,580	277,658
Reserve for salt savings	152,097	37,330
Reserve for uncashed coupons	81,975	18,192
Reserve for Robin Hood Bay post-closure costs	20,747	19,389
	41,715,603	36,445,136

13. Investment in Capital Assets

	2006	2005
	$	$
Balance, beginning of year	333,391,347	309,271,400
Add:		
Contributions from revenue fund for capital expenditure out of revenue	1,691,742	1,548,612
Contribution for capital works program	11,937,372	11,967,079
Loan repayments	7,214,037	4,759,201
Contribution from sinking fund for debentures	1,934,000	1,602,000
Contribution from land fill capital improvement reserve	441	–
Contribution from reserve—harbour clean-up	4,103,801	4,165,663
Contribution from reserve—water treatment	–	2,236,718
Net assessments raised	568,694	619,053
Interest on assessments	82,201	32,098
Land sales	774,471	265,385
	361,698,106	336,467,209
Deduct:		
Contribution to revenue fund from water, sewer and street improvements	650,895	651,150
Disposal of property and equipment	2,403,716	2,424,712
Balance, end of year	358,643,495	333,391,347

14. Contributed Surplus

	2006	2005
	$	$
Balance, beginning of year	71,337,820	66,503,011
Contrabutions from:		
Government of Canada	5,209,217	4,098,808
Other	1,543,653	739,001
Balance, end of year	78,090,690	71,337,820

15. Deficit

	2006	2005
	$	$
Surplus (deficit) arising from		
Operations	**253,249**	(1,919,744)
Accrued pension benefits	**(10,155,956)**	(8,776,955)
Employee future benefits	**(49,659,898)**	(44,203,248)
Severance pay accruals	**(6,819,907)**	(6,732,440)
	(66,382,512)	(61,632,387)

The deficit includes a provision for severance pay, payable to certain employees upon cessation of employment or retirement.

16. Supplementary Cash Flow Information

	2006	2005
	$	$
Change in non-cash operating working capital:		
Receivables	**(2,225,525)**	887,255
Inventories of materials and supplies	**51,515**	221,196
Prepaid expenditures	**53,349**	(101,821)
Payables and accruals	**3,287,280**	5,937,812
	1,166,619	6,944,442
Interest paid	**13,877,407**	13,991,243

17. Credit Facilities

The City has the following credit facilities available to meet its short-term financing needs:

- Demand facilities with the Royal Bank totaling $34,500,000. These facilities bear interest on advances at the Royal Bank prime rate minus 0.75%.
- Line of credit in the amount of $4,500,000 which bears interest on advances at the Royal Bank prime rate minus 0.60%.

18. Contingencies and Commitments

EXPROPRIATION AND OTHER CLAIMS

The City has received notices of claims of approximately $1,660,000. No provision has been made for these claims either because the City is not expected to incur any significant liability, or because an estimate of loss, if any, is not determinable at this time.

St. John's Transportation Commission is contingently liable for claims below $50,000 which are not covered under its current insurance policy. At December 31, 2006 a provision of approximately $347,500 has been recorded as a result of known claims.

Furthermore, the Commission is involved in a dispute with a supplier of communication equipment. A claim was received in July 2002 for $430,000. Management believes they have adequately provided for any potential costs.

LEASE COMMITMENTS

Under the terms of long-term operating leases on equipment, the City is required to make annual lease payments for the next four years as follows:

	$
2007	394,242
2008	223,933
2009	223,933
2010	223,933

RETIREMENT BENEFITS

The City provides a benefit to certain employees based upon the employee's length of service with the City. This benefit is payable only upon retirement. At December 31, 2006, the City is contingently liable for these benefits to a maximum of $7,797,400.

GREENBELT TENNIS CLUB

The City has guaranteed a loan of $150,000 for the replacement of an air supported structure.

19. Financial Instruments

(a) Fair values

The fair values of financial instruments included in current assets and liabilities approximate their carrying value due to their short-term nature.

The fair value of long-term debt, deferred grants and debenture debt is based on rates currently available to the City with similar terms and maturities and approximates its carrying value.

Unless otherwise noted, it is management's opinion that the City is not exposed to significant interest, currency or credit risks arising from these financial instruments.

(b) Credit risk

The City is exposed to credit-related losses in the event of non-performance by counterparties to the financial instruments. Credit exposure is minimized by dealing with only credit worthy counterparties.

20. Comparative Figures

Certain of the comparative figures have been reclassified to conform with the current year's presentation.

Schedule of Debenture Debt

December 31, 2006

Schedule 1				2006		2005	
Date of Maturity	Interest Rate	Amount Issued	Amount Outstanding	**Sinking Funds Available**	**Current Portion due in 2007**	Sinking Funds Available	Current Portion due in 2006
		$	$	**$**	**$**	$	$
Dec. 2005	11.250%	5,000,000	5,000	**5,000**	–	41,781	–
Dec. 2006	10.500%	6,000,000	–	–	–	1,554,335	–
Dec. 2007	6.150%	10,000,000	–	–	–	25,253	125,000
Dec. 2008	11.125%	6,000,000	2,915,000	**2,322,927**	**150,000**	1,732,761	150,000
Dec. 2009	10.500%	7,000,000	2,374,000	**1,991,774**	**175,000**	1,224,061	175,000
Nov. 2011	6.150%	9,012,000	9,012,000	**6,512,018**	**710,000**	5,480,319	710,000
Jun. 2012	10.875%	14,000,000	11,000,000	**2,482,580**	**350,000**	1,812,846	350,000
Sep. 2013	9.160%	9,000,000	6,000,000	**2,252,402**	**225,000**	1,953,549	225,000
Oct. 2015	9.400%	5,000,000	5,000,000	**1,611,696**	**125,000**	1,188,833	125,000
Dec. 2020	6.840%	7,000,000	7,000,000	**3,118,632**	**175,000**	2,370,263	175,000
Dec. 2021	7.380%	15,000,000	15,000,000	**2,208,535**	**375,000**	1,699,249	375,000
Apr. 2022	7.250%	16,500,000	16,500,000	**4,101,729**	**412,500**	3,239,036	412,500
Feb. 2023	6.680%	11,000,000	11,000,000	**1,521,770**	**275,000**	1,043,645	275,000
Feb. 2024	6.162%	25,000,000	25,000,000	**2,178,789**	**625,000**	1,258,224	625,000
June 2025	5.534%	18,000,000	18,000,000	**972,134**	**450,000**	313,070	450,000
Mar. 2026	5.300%	25,000,000	25,000,000	**401,579**	**625,000**	–	–
Dec. 2026	4.975%	35,000,000	35,000,000	–	**875,000**	–	–
		223,512,000	188,806,000	**31,681,565**	**5,547,500**	24,937,225	4,172,500

For the debenture debt that matures in 2021, 2023, 2024, 2025 and 2026 there is debt recoverable from the Province of Newfoundland and Labrador for $4,505,085, $6,276,513, $9,442,307, $8,182,826 and $19,243,553 respectively.

SCHEDULE OF LONG-TERM DEBT

December 31, 2006

SCHEDULE 2				2006		2005	
	Date of Maturity	Interest Rate	Amount Issued	**Amount Outstanding**	**Current Portion due in 2007**	Amount Outstanding	Current Portion due in 2006
CANADA MORTGAGE AND HOUSING CORPORATION							
Rennies River trunk sewer	Oct. 2017	9.750%	681,350	**452,285**	**24,423**	474,490	22,205
Wedgewood Park water and sewer	Jan. 2017	7.875%	12,410	**7,443**	**446**	7,856	413
Rennies River trunk sewer	Oct. 2015	10.375%	1,011,991	**615,545**	**44,116**	655,417	39,872
Virginia Park trunk sewer	Mar. 2014	7.875%	157,908	**76,257**	**7,161**	82,886	6,629
Virginia Park trunk sewer	Apr. 2013	7.500%	104,408	**44,383**	**5,029**	49,055	4,672
Mundy Pond neighbourhood improvement program	Jan. 2009	10.375%	18,985	**3,942**	**1,776**	5,548	1,605
Mundy Pond trunk sewer	Jan. 2008	5.875%	78,830	**9,563**	**4,644**	13,946	4,382
Goulds water and sewer	July 2007	10.000%	97,449	**9,925**	**9,925**	18,927	9,003
Waterford Valley trunk sewer	Jan. 2006	5.125%	612,371	–	–	34,817	34,817
FEDERATION OF CANADIAN MUNICIPALITIES							
Harbour Sewage Treatment Plant	Aug. 2015	2.450%	15,000,000	**13,500,000**	**1,500,000**	15,000,000	1,500,000
Harbour Sewage Treatment Plant	Dec. 2015	2.660%	5,000,000	**4,500,000**	**500,000**	5,000,000	500,000
NEWFOUNDLAND MUNICIPAL FINANCING CORPORATION							
Airport Heights—Phase 2	Dec. 2006	12.375%	3,060,805	–	–	213,625	213,625
Pentanguishene- Phase 1	May 2007	11.500%	2,210,465	**147,816**	**147,816**	419,774	271,958
Pentanguishene- Phase 2	Dec. 2007	10.875%	1,762,291	**222,529**	**222,529**	422,697	200,168
1992 Airport Heights Phase 3	May 2009	10.625%	1,181,128	**341,638**	**126,150**	455,382	113,744
1994 street paving	Feb. 2006	9.750%	711,390	–	–	53,855	53,855
1995 street paving	Dec. 2006	8.375%	405,554	–	–	57,069	57,069
1993 Airport Heights Phase 4	Dec. 2009	11.500%	1,070,242	**375,102**	**111,342**	474,665	99,563

Schedule of Long-Term Debt

December 31, 2006

Schedule 2				2006		2005	
	Date of Maturity	Interest Rate	Amount Issued	Amount Outstanding	Current Portion due in 2007	Amount Outstanding	Current Portion due in 2006
NEWFOUNDLAND MUNICIPAL FINANCING CORPORATION							
Goulds water and sewer	Jun. 2006	12.375%	451,615	–	–	31,520	31,520
1991 studies	May 2010	10.875%	201,165	**78,291**	**19,493**	95,827	17,536
1991 studies B	Feb. 2011	9.750%	46,373	**21,255**	**3,970**	24,865	3,609
1991 studies C	Feb. 2006	9.750%	21,804	–	–	1,651	1,651
1997 streets	Jan. 2009	7.500%	165,603	**53,428**	**20,199**	72,193	19,765
1998 streets A	Dec. 2009	8.375%	264,132	**102,952**	**31,543**	132,011	29,059
1998 streets B	Dec. 2009	8.375%	104,868	**40,875**	**12,524**	52,412	11,537
1998 Retaining Wall	Dec. 2009	8.375%	31,942	**12,450**	**3,815**	15,965	3,514
1998 Bridge Rehabilitation	Sep. 2010	8.125%	189,044	**93,930**	**20,756**	113,067	19,167
1998 St. John's Rec. Centre	Sep. 2010	8.125%	60,361	**29,992**	**6,627**	36,112	6,120
1997 Harbour Clean-up	Jan . 2014	7.500%	1,464,499	**929,442**	**96,346**	1,018,948	89,507
2001 Harbour Clean-up	Feb. 2014	7.500%	1,448,983	**919,595**	**95,325**	1,008,153	88,559
Higgins Line 2001	Dec. 2014	8.375%	574,858	**390,812**	**36,018**	423,994	33,181
Regional Water System	Dec. 2006	11.625%	525,950	–	–	68,834	68,834
1996 Capital Works	Jan. 2008	7.375%	2,012,777	**402,091**	**263,179**	646,884	244,793
Higgins Line 1997	Jun. 2013	7.375%	484,764	**274,714**	**34,321**	308,638	31,924
Fire equipment	Sept. 2011	7.750%	90,895	**53,984**	**9,220**	62,529	8,545
Mile One Stadium	Sept. 2016	7.750%	19,006,737	**14,876,273**	**1,031,781**	15,832,508	956,237
			60,323,947	**38,586,512**	**4,390,474**	43,384,150	4,797,437

SCHEDULE OF MORTAGES–URBAN LIVING NON-PROFIT HOUSING

December 31, 2006

SCHEDULE 3				2006	2005
	Date of Maturity	Interest Rate	Amount Issued	Amount Outstanding	Amount Outstanding
NEWFOUNDLAND AND LABRADOR HOUSING CORPORATION					
Hamlyn Road	Aug. 1, 2022	5.500%	2,207,290	1,564,069	1,625,654
Infill 1987	Apr. 1, 2023	5.500%	2,070,285	1,512,993	1,568,986
Gear Street—Infill 1988	Sept. 1, 2025	5.500%	1,929,560	1,519,623	1,565,033
Brookfield Road	Dec. 1, 2025	5.500%	2,187,293	1,739,150	1,790,031
Infill 1992	Dec. 1, 2028	5.500%	1,682,553	1,216,230	1,244,140
Infill 1990	Nov. 1, 2026	4.160%	1,628,008	1,256,622	1,293,781
Cochrane Street	June 1, 2026	4.730%	745,887	556,765	575,428
Campbell Avenue	Feb. 1, 2028	4.700%	968,952	792,570	814,069
CANADA MORTGAGE AND HOUSING CORPORATION					
Rawlins Cross	Dec. 1, 2018	4.470%	1,249,485	781,286	829,572
Forest Road	Jan. 1, 2018	4.700%	1,657,890	972,207	1,037,702
Cuckholds Cove Road	Apr. 1, 2018	4.240%	804,200	480,031	512,438
Infill 1982	Jul. 1, 2018	4.470%	651,550	399,725	425,567
Hamilton Avenue—Riverhead Towers	Feb. 1, 2019	3.590%	3,736,230	2,326,729	2,476,915
Fahey's Row—Infill 1983	May 1, 2019	4.330%	962,163	639,564	677,794
Alexander Street -Hamilton Avenue	Jun. 1, 2019	4.330%	1,920,998	1,277,154	1,352,839
Carnell Street—Larkin Square	Jan. 1, 2020	3.880%	1,910,065	1,326,274	1,402,826
Goodview Street—Carter's Hill	Jan. 1, 2020	3.840%	1,406,630	987,400	1,044,567
Infill 1985	Apr. 1, 2021	4.590%	880,530	629,045	657,417
Carter's Hill— Sebastian Court	Aug. 1, 2021	4.260%	2,013,175	1,479,788	1,544,834
			30,612,744	21,457,225	22,439,593
Less: current portion				1,040,903	980,141
				20,416,322	21,459,452

Mortgages are secured by specific rental properties situated in St. John's and an assignment of rental income.

Schedule of Revenue

Year ended December 31

Schedule 4	2006		2005
	Actual	Budget (Unaudited)	Actual
	$	$	$
TAXATION			
Real property	**71,602,781**	**70,170,000**	69,535,032
Business	**19,256,769**	**19,425,740**	18,953,907
Utility	**5,778,984**	**5,500,000**	5,600,620
Accommodation	**1,591,062**	**1,103,800**	1,607,899
	98,229,596	**96,199,540**	95,697,458
GOVERNMENT GRANTS			
Government of Newfoundland and Labrador			
Municipal operating grant	**3,101,298**	**3,101,300**	3,747,629
Recovery of debt charges	**9,768,401**	**9,158,430**	8,479,279
Rental housing projects	**55,505**	**55,500**	55,505
Other	**122,263**	**55,000**	39,258
	13,047,467	**12,370,230**	12,321,671
SALES OF GOODS AND SERVICES			
Environmental health services			
Water tax			
-basic	**16,838,480**	**16,665,000**	10,461,798
-harbour clean-up	**1,910,235**	**1,663,310**	1,702,768
-water treatment facilities	**–**	**–**	2,232,210
Water sales	**3,583,405**	**3,348,000**	2,384,041
Tipping fees	**3,420,522**	**3,350,040**	3,561,393
Other	**89,405**	**93,000**	97,001
General government services	**790,285**	**788,840**	821,840
Transportation services			
Parking meters	**1,152,580**	**1,097,000**	1,171,111
Parking permits	**202,794**	**241,560**	218,065
Other	**27,020**	**96,600**	15,931
Recreation and cultural services	**1,088,012**	**1,237,300**	805,173
Other general services	**318,716**	**90,360**	117,082
	29,421,454	**28,671,010**	23,588,413

SCHEDULE OF REVENUE

Year ended December 31

SCHEDULE 4	2006		2005
	Actual	Budget (Unaudited)	Actual
	$	$	$
OTHER REVENUE FROM OWN SOURCES			
Interest on tax arrears	**1,717,159**	**2,000,000**	1,753,346
Fines	**1,686,194**	**2,130,000**	1,782,607
Construction and other permits	**1,940,861**	**1,671,820**	2,011,816
Interest earned	**990,217**	**527,300**	225,686
Business and amusement licenses	**128,786**	**119,300**	123,127
Rents, concessions and franchises	**36,141**	**35,400**	38,292
Assessments for water, sewer and street improvements	**605,660**	**350,000**	618,746
Sub-Division assessments	**126,576**	**250,000**	306,847
	7,231,594	**7,083,820**	6,860,467
GRANTS IN LIEU OF TAXES			
Government of Canada	**1,938,731**	**2,000,000**	1,922,274
Water tax	**619,127**	**830,000**	900,680
Government of Canada agencies	**1,478,654**	**540,000**	601,203
Government of Newfoundland and Labrador agencies	**73,495**	**50,000**	64,680
	4,110,007	**3,420,000**	3,488,837

Schedule of Expenditure

Year ended December 31

Schedule 5	2006		2005
	Actual	Budget (Unaudited)	Actual
	$	$	$
GENERAL GOVERNMENT SERVICES			
Legislative	862,726	830,310	747,495
General government	15,497,124	15,480,550	14,943,892
Engineering services	3,886,301	4,027,170	3,778,707
Pensions and employee benefits—current	2,600,291	2,039,640	2,409,947
Other general government services	332,848	350,000	688,402
	23,179,290	22,727,670	22,568,443
FISCAL SERVICES			
Debenture debt charges			
Sinking fund payments	5,347,014	4,485,000	4,072,500
Sinking fund in lieu of interest	1,667,174	1,667,200	1,973,154
Interest	9,706,588	12,303,180	9,515,467
Discounts	23,481	23,480	27,117
Other long-term debt			
Principal	4,797,637	4,797,640	3,161,947
Interest	2,840,006	2,558,650	2,266,299
Interest on temporary bank loans	183,463	200,000	58,589
Other debt charges	292,721	136,000	102,570
	24,858,084	26,171,150	21,177,643
TRANSPORTATION SERVICES			
Road transport			
Administration	2,271,612	2,187,470	2,101,192
Fleet services	177,144	–	(309,760)
Snow clearing	10,706,292	11,684,800	10,017,829
Streets, roads and sidewalks	3,947,662	4,455,380	4,448,320
Maintenance depot	1,158,508	1,091,170	1,216,304
Traffic services	1,188,570	1,042,260	1,108,686
Street cleaning	108,268	92,280	82,447
	19,558,056	20,553,360	18,665,018
Street lighting	3,459,535	3,380,880	3,334,968
Transportation handicapped	849,949	750,000	785,374
Parking meters	61,609	92,400	91,620
	23,929,149	24,776,640	22,876,980

SCHEDULE OF EXPENDITURE

Year ended December 31

SCHEDULE 5	2006		2005
	Actual	Budget (Unaudited)	Actual
	$	$	$
PROTECTIVE SERVICES			
Fire protection	14,563,847	15,191,060	14,785,529
Protective inspections	2,857,073	2,895,750	2,734,556
Traffic enforcement	2,114,586	2,238,860	2,227,006
Animal and pest control	749,857	695,070	673,573
	20,285,363	21,020,740	20,420,664
ENVIRONMENTAL HEALTH SERVICES			
Water supply and distributions	12,186,321	12,274,640	10,504,067
Garbage and waste collection and disposal	6,279,892	5,899,610	5,920,018
Sewage collection and disposal	473,586	610,940	437,247
	18,939,799	18,785,190	16,861,332
RECREATION AND CULTURAL SERVICES			
Parks and open spaces	5,821,188	5,739,010	5,635,439
Recreation	4,939,185	5,142,020	4,363,820
St. John's Memorial Stadium	–	–	4,865
Railway Coastal Museum	57,947	50,000	153,914
Avalon Convention and Visitor's Bureau	670,532	450,000	679,651
Other recreation and cultural services	2,039,620	826,010	912,214
	13,528,472	12,207,040	11,749,903
ENVIRONMENTAL DEVELOPMENT SERVICES			
Environmental planning and zoning	942,349	1,037,070	839,771
Housing and real estate	1,077,200	960,560	942,322
Other environmental development services	1,682,867	1,762,160	1,790,850
	3,702,416	3,759,790	3,572,943
OTHER			
Provision for uncollectible accounts	1,501,841	1,000,000	2,714,212
Contribution to capital fund for capital expenditures	8,828,050	6,899,030	8,191,580
Capital expenditure accounts	1,016,889	821,010	1,072,757
Transfer to parks and development reserve	260,900	–	188,739
Transfer to harbour clean-up reserve	1,910,235	1,663,310	1,702,768
Transfer to landfill capital improvements reserve	231,998	647,990	739,831
Provision for obsolete inventory	62,996	25,000	55,289
Transfer to snow and ice reserve	–	–	100,000
Transfer to water treatment facility reserve	–	–	2,232,210
	13,812,909	11,056,340	16,997,386

Schedule of Capital Expenditures

Year ended December 31

Schedule 6	2006	2005
	$	$
LAND		
Expropriation, disturbances, street widening and improvement	**52,194**	576,336
BUILDINGS		
Municipal recreation facilities	**3,760,443**	2,451,171
City Hall	**370,291**	739,293
Depot	**2,273,998**	4,206,363
Fire stations	**795,275**	46,825
Robin Hood Bay	**312,590**	5,359
Goulds	**4,449**	–
Anna Templeton Centre	**113,671**	–
Non-Profit Housing	**525,235**	–
STREETS		
Reconstruction, paving and resurfacing, curb and sidewalks	**12,962,114**	7,657,164
Plans and studies	**140,007**	171,087
WATER AND SEWER		
Water mains and sanitary sewers	**4,015,200**	6,586,684
Harbour clean-up	**21,278,208**	11,633,458
Windsor Lake treatment plant	**7,412,255**	17,629,858
Regional water reservoir	**–**	939,142
EQUIPMENT		
Operating departments	**3,907,263**	4,352,551
Regional fire department	**585,877**	606,559
Regional water system	**2,341,276**	4,025,727
ST. JOHN'S TRANSPORTATION COMMISSION	**2,681,470**	432,297
ST. JOHN'S SPORTS & ENTERTAINMENT LTD.	**322,863**	845
	63,854,679	62,060,719

City Council 2006

Seated (l—r):
Councillor Wally Collins (Ward 5), Councillor Keith Coombs (Ward 3), Mayor Andy Wells, Deputy-Mayor Dennis O'Keefe, Councillor Art Puddister (Ward 1)

Standing (l—r):
Councillor Frank Galgay (Ward 2), Councillor Shannie Duff (At Large), Councillor Sandy Hickman (At Large), Councillor Ron Ellsworth (Ward 4), Councillor Gerry Colbert (At Large), Councillor Tom Hann (At Large)

Chief Commissioner and Directors

Back (l—r):
Michael Dwyer—Director, Regional Fire Services; Neil Martin—Associate Commissioner / Director of Corporate Services & City Clerk; Paul Mackey—Director, Public Works & Parks; Kevin Breen—Director, Human Resources; and Robert Bishop—Director, Finance and City Treasurer

Front (l—r):
David Blackmore—Director, Building and Property Management; Elizabeth Lawrence—Director, Economic Development, Tourism & Culture; Art Cheeseman—Associate Commissioner / Director, Engineering; Ron Penney—Chief Commissioner and City Solicitor; Cliff Johnson—Director of Planning; and Jill Brewer—Director, Recreation

Contacting City Hall

Mayor and Members of Council

	Telephone	Fax
Mayor Andy Wells	576–8477	576–8250
Deputy Mayor Dennis O'Keefe	576–8567	576–8474
Councillor Gerry Colbert (At Large)	576–7689	576–8474
Councillor Shannie Duff (At Large)	576–8583	576–8474
Councillor Tom Hann (At Large)	576–8219	576–8474
Councillor Sandy Hickman (At Large)	576–8045	576–8474
Councillor Art Puddister (Ward 1)	576–2332	576–8474
Councillor Frank Galgay (Ward 2)	576–8577	576–8474
Councillor Keith Coombs (Ward 3)	576–8643	576–8474
Councillor Ron Ellsworth (Ward 4)	576–2383	576–8474
Councillor Wally Collins (Ward 5)	576–8584	576–8474

Frequently Called Numbers

General Inquiries/Service Requests:	3–1–1
City Hall (9:00 am–4:30 pm):	576–8600
After Hours/Emergency:	3–1–1

Mailing Address

City of St. John's,
PO Box 908
St. John's, NL Canada
A1C 5M2

Web Site

www.stjohns.ca

New City Logo

The new identity, St. John's, is presented with clean, modern lines and subtle iconic elements which is symbolic of the narrows and sheltered harbour. The use of capital lettering and the subtle underline brings strength to St. John's as a major city.

ST. JOHN'S

City of St. John's
P.O. Box 908
St. John's, Newfoundland and Labrador
A1C 5M2